

West Nipissing General Hospital
Financial Statements
For the year ended March 31, 2025

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For the year ended March 31, 2025

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Management's Responsibility for Financial Reporting

The financial statements of West Nipissing General Hospital (the "Hospital") are the responsibility of management and have been approved by the Board of Directors.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. The financial statements are not precise since they include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the financial statements are presented fairly, in all material respects.

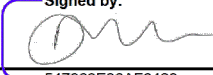
The Hospital maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and that the Hospital's assets are appropriately accounted for and adequately safeguarded.

The Hospital's liabilities have been reviewed by management. There are no material liabilities in either fact or contingency as at the date of this report that have been omitted from these financial statements.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its Finance and Audit Committee.

The Finance and Audit Committee is appointed by the Board of Directors and meets regularly with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities, and to review the financial statements and the external auditor's report. The Committee reports its findings to the Board for consideration when approving the financial statements. The Committee also considers, for review and approval by the Board, the engagement or re-appointment of the external auditors.

The financial statements have been audited by BDO Canada LLP, the external auditors, in accordance with Canadian generally accepted auditing standards. BDO Canada LLP has full and free access to the Finance and Audit Committee.

Signed by:

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President and CEO

Signed by:

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Chief Financial Officer

September 17, 2025

Independent Auditor's Report

To the Members of and Board of Directors of the West Nipissing General Hospital

Opinion

We have audited the financial statements of West Nipissing General Hospital (the "Hospital"), which comprise the statement of financial position as at March 31, 2025 and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises of the unaudited schedules or exhibits on pages 28 through 30 of the Hospital's financial statements. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Hospital's financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the schedules prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

North Bay, Ontario
September 17, 2025

West Nipissing General Hospital Statement of Financial Position

March 31	2025	2024
Assets		
Current		
Cash and cash equivalents (Note 7)	\$ 3,756,500	\$ 2,062,799
Accounts receivable (Note 4)	1,567,066	2,943,675
Inventories	451,458	346,895
Prepaid expenses	674,283	839,789
	6,449,307	6,193,158
Capital assets (Note 5)	20,565,882	19,108,487
Other assets (Note 6)	176,667	202,917
	\$27,191,856	\$ 25,504,562


Liabilities and Net Assets

Current		
Accounts payable and accrued liabilities	\$ 4,805,855	\$ 4,166,036
Accounts payable - Province of Ontario (Note 8)	4,303,929	4,759,602
Deferred contributions (Note 9)	952,180	1,006,107
	10,061,964	9,931,745
Deferred capital contributions (Note 10)	12,468,480	10,574,076
Post-employment benefits (Note 11)	1,863,500	1,792,700
Asset retirement obligations (Note 15)	388,172	373,638
	24,782,116	22,672,159
Net Assets		
Invested in capital assets (Note 12)	7,866,765	8,318,307
Unrestricted	(5,457,025)	(5,485,904)
	2,409,740	2,832,403
	\$27,191,856	\$ 25,504,562

Provincial Funding (Note 3)

Commitments and Contingencies (Note 14)

On behalf of the Board:

Signed by:

 _____ Director
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Signed by:

 _____ Director
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The accompanying notes are an integral part of these financial statements.

West Nipissing General Hospital Statement of Changes in Net Assets

For the year ended March 31 2025

	Invested in Capital Assets	Unrestricted	Total
Net assets, beginning of year	\$ 8,318,307	\$ (5,485,904)	\$ 2,832,403
Deficiency of revenues over expenses	(1,196,299)	773,636	(422,663)
Invested in capital assets (Note 12)	744,757	(744,757)	-
Net assets, end of year	\$ 7,866,765	\$ (5,457,025)	\$ 2,409,740

2024

	Invested in Capital Assets	Unrestricted	Total
Net assets, beginning of year	\$ 8,069,995	\$ (3,208,243)	\$ 4,861,752
Deficiency of revenues over expenses	(886,550)	(1,142,799)	(2,029,349)
Invested in capital assets (Note 12)	1,134,862	(1,134,862)	-
Net assets, end of year	\$ 8,318,307	\$ (5,485,904)	\$ 2,832,403

The accompanying notes are an integral part of these financial statements.

West Nipissing General Hospital Statement of Operations

For the year ended March 31	2025	2024
Revenues		
Provincial funding	\$31,278,891	\$ 24,419,078
Provincial funding - one-time (Note 3)	3,542,658	4,891,950
Amortization of deferred contributions (Note 9)	52,071	52,071
Patient and other	3,859,198	6,851,673
Investment income	168,703	108,956
Amortization of deferred capital contributions (Note 10)	97,174	87,227
	<u>38,998,695</u>	<u>36,410,955</u>
Expenses		
Salaries and wages	15,974,430	14,894,170
Employee benefits	5,684,259	5,185,619
Medical staff remuneration	4,855,131	4,635,046
Other supplies and expenses	2,768,577	3,499,604
Drugs and medical gases	2,431,046	1,915,225
Contracted services	1,295,477	1,347,138
Agency staffing costs	1,146,011	2,172,630
Equipment maintenance	1,030,882	863,565
Facility operations	750,903	824,716
Food and dietary supplies	695,320	424,889
Buildings and grounds	534,364	562,180
Diagnostic and therapeutic supplies	460,455	362,703
Medical and surgical supplies	405,561	413,209
Bad debts	95,469	365,833
Accretion expense	14,534	18,638
Amortization - equipment	958,184	802,339
	<u>39,100,603</u>	<u>38,287,504</u>
Deficiency of revenues over expenses before amortization of building and deferred capital contributions	(101,908)	(1,876,549)
Amortization of deferred capital contributions - building, building service equipment and land improvements (Note 10)	778,960	788,723
Amortization - building, building service equipment and land improvements	<u>(1,099,715)</u>	<u>(941,523)</u>
Deficiency of revenues over expenses for the year	\$ (422,663)	\$ (2,029,349)

The accompanying notes are an integral part of these financial statements.

West Nipissing General Hospital Statement of Cash Flows

For the year ended March 31	2025	2024
Cash provided by (used in)		
Operating		
Deficiency of revenues over expenses for the year	\$ (422,663)	\$ (2,029,349)
Items not involving cash		
Amortization of capital assets	2,057,899	1,743,862
Amortization of deferred capital contributions - building, building service equipment and land improvements	(778,960)	(788,723)
Amortization of deferred capital contributions	(97,174)	(87,227)
Amortization of deferred contributions	(52,071)	(52,071)
Amortization of deferred recruitment incentives	91,250	146,250
Accrual for post-employment benefits	130,800	124,200
Asset retirement obligation - accretion expense	14,534	18,638
	<u>943,615</u>	<u>(924,420)</u>
Changes in non-cash working capital balances		
Accounts receivable	1,376,609	(464,467)
Inventories	(104,563)	19,314
Prepaid expenses	165,506	96,584
Accounts payable and accrued liabilities	639,820	(93,668)
Accounts payable - Province of Ontario	(455,673)	1,824,834
Deferred contributions	(1,856)	447,942
	<u>2,563,458</u>	<u>906,119</u>
Investing		
Repayments received (Advances made) for recruitment incentives	<u>(65,000)</u>	<u>(25,000)</u>
Financing		
Post employment benefits paid	<u>(60,000)</u>	<u>(74,200)</u>
Capital		
Purchase of capital assets	(3,515,295)	(1,399,234)
Deferred contributions received for capital purposes	<u>2,770,538</u>	<u>264,372</u>
	<u>(744,757)</u>	<u>(1,134,862)</u>
Increase (decrease) in cash and cash equivalents during the year	1,693,701	(327,943)
Cash and cash equivalents, beginning of year	<u>2,062,799</u>	<u>2,390,742</u>
Cash and cash equivalents, end of year	<u>\$ 3,756,500</u>	<u>\$ 2,062,799</u>

The accompanying notes are an integral part of these financial statements.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

1. Significant Accounting Policies

Nature and Purpose of Organization	The West Nipissing General Hospital (the "Hospital") provides health care services in the West Nipissing area. The Hospital, incorporated without share capital under the Corporations Act of Ontario, is a registered charity under the Income Tax Act (Canada) and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act (Canada) are met.
Basis of Presentation	The financial statements of the Hospital have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs").
Contributed Services	Consistent with other hospitals, there are a number of volunteers that contribute a significant amount of their time each year to the Hospital to assist the Hospital in carrying out certain charitable aspects of its service delivery activities. Because of the difficulty in determining the fair value, contributed services are not recognized in the financial statements.
Cash and Cash Equivalents	Cash and cash equivalents consist of cash on hand, deposits at call with banks and other short-term highly liquid investments with original maturities of three months or less.
Inventories	Inventories are valued at the lower of cost and net realizable value. Cost is determined on the first-in first-out basis. Inventory consists of medical and general supplies that are used in the Hospital's operations and not for resale purposes.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

1. Significant Accounting Policies (continued)

Revenue Recognition The Hospital follows the deferral method of accounting for contributions which include donations and government grants.

Under the Health Insurance Act and Regulations thereto, the Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministries of Health and Long-Term Care, and Ontario Health (OH). The Hospital entered into a Hospital Service Accountability Agreement (the "H-SAA") for fiscal 2017 with the Ministry and OH that sets out rights and obligations of the parties to the H-SAA in respect of funding provided to the Hospital by the Ministry/OH. The H-SAA also sets out the performance standards and obligations of the Hospital that establish acceptable results for the Hospital's performance in a number of areas.

If the Hospital does not meet its performance standards or obligations, the Ministry/OH has the right to adjust funding received by the Hospital. The Ministry/OH is not required to communicate certain funding adjustments until after the submission of year-end data. Since this data is not submitted until after the completion of the financial statements, the amount of Ministry/OH funding received by the Hospital during the year may be increased or decreased subsequent to year end. The Ministry of Long-Term Care provides funding for the Long-Term Care home segment of the Hospital and performs annual settlements of that funding based on number of beds, costs and other considerations. Funding adjustments are recorded in the fiscal year they become known.

Grants approved but not yet received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Restricted contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Amortization of buildings is not funded by the LHIN and accordingly the amortization of buildings has been reflected as an undernoted item in the statement of operations with the corresponding realization of revenue for deferred contributions.

Patient and other ancillary income are recognized as revenue when the services are provided or when goods are sold.

West Nipissing General Hospital

Notes to Financial Statements

March 31, 2025

1. Significant Accounting Policies (continued)

Capital Assets

Purchased capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expenses. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Hospital's ability to provide services or the value of future economic benefits associated with the capital asset is less than its net book value, the carrying value of the capital asset is reduced to reflect the decline in the asset's value. Construction in progress is not amortized until construction is substantially complete and the assets are ready for use.

Capital assets are capitalized on acquisition and amortized on a straight-line basis over their useful lives, which has been estimated to be as follows:

Land	- no amortization
Land improvements	- 10% of original cost
Buildings	- 2.5% - 5% of original cost
Equipment	- 5% - 20% of original cost

The Hospital follows the policy of calculating amortization commencing the first full month the capital asset is commissioned and ready for service.

Asset Retirement Obligations

A liability for asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a capital asset; the past transaction or event giving rise to the liability has occurred; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability is recorded at an amount that is the best estimate of the expenditure required to retire the capital asset at the financial statement date. The liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate. Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related capital asset if it is still in productive use. The cost is amortized over the useful life of the capital asset. If the related capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

1. Significant Accounting Policies (continued)

Retirement and Post

- Employment Benefits The Hospital provides defined retirement and post-employment benefits to certain employee groups. These benefits include pension, health and dental. The Hospital has adopted the following policies with respect to accounting for these employee benefits:

- (i) The costs of post-employment future benefits are actuarially determined using management's best estimate of health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight line basis. Plan amendments, including past service costs are recognized as an expense in the period of the plan amendment.
- (ii) The costs of the multi-employer defined benefit pension are the employer's contributions due to the plan in the period.
- (iii) The discount used in the determination of the above-mentioned liabilities is equal to the Hospital's internal rate of borrowing.

Management Estimates

The preparation of financial statements in conformity with PSAB for Government NPO's requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of financial statements, and the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates.

Accounts receivable and post-employment benefits are reported based on amounts expected to be recovered or incurred and reflect an appropriate allowance for unrecoverable amounts based on management's estimates. Amounts recorded for inventory obsolescence and amortization of capital assets are based on estimates of useful service life. Asset retirement obligations are based on estimates for future costs as well as expected inflation increases.

West Nipissing General Hospital

Notes to Financial Statements

March 31, 2025

1. Significant Accounting Policies (continued)

Financial Instruments The Hospital classifies its financial instruments as either fair value or amortized cost. The Hospital's accounting policy for each category is as follows:

Fair value

This category includes cash and cash equivalents which is initially recognized at cost and subsequently carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations.

Transaction costs related to financial instruments in the fair value category are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

Amortized cost

This category includes investments, accounts receivable and accounts payable and accrued liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Writedowns on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the writedown being recognized in the statement of operations.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

2. Financial Instrument Classification

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	2025		
	Fair Value	Amortized Cost	Total
Cash and cash equivalents	\$ 3,756,500	\$ -	\$ 3,756,500
Accounts receivable	-	1,567,066	1,567,066
Accounts payable and accrued liabilities	-	9,109,784	9,109,784
	\$ 3,756,500	\$10,676,850	\$14,433,350
	2024		
	Fair Value	Amortized Cost	Total
Cash and cash equivalents	\$ 2,062,799	\$ -	\$ 2,062,799
Accounts receivable	-	2,943,675	2,943,675
Accounts payable and accrued liabilities	-	8,925,638	8,925,638
	\$ 2,062,799	\$ 11,869,313	\$ 13,932,112

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

2. Financial Instrument Classification (continued)

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2025			
	Level 1	Level 2	Level 3	Total
Cash and cash equivalents	\$ 3,756,500	\$ -	\$ -	\$ 3,756,500
	2024			
	Level 1	Level 2	Level 3	Total
Cash and cash equivalents	\$ 2,062,799	\$ -	\$ -	\$ 2,062,799

There were no transfers between Level 1, 2 and Level 3 for the years ended March 31, 2025 and 2024.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

3. Provincial Funding - Pandemic and Other One-time

Details for one-time provincial funding recognized as revenue in the current year are summarized below:

	2025	2024
Funding - Hospital	\$ 2,183,677	\$ -
Funding - Temporary locum program	619,317	504,939
Funding - Cat Scan	321,000	-
Funding - ER sustainability	150,000	-
Funding - GEM Nurse	130,000	-
Funding - Lab testing volumes	74,664	-
Funding - Nursing grant	64,000	-
Funding - Agency fees	-	1,637,700
Funding - Bill 124	-	1,588,901
Funding - LTC program - Prevention and containment	-	437,241
Funding - Other (CTSLPE, TRIN, Temporary Physician Funding)	-	379,769
Funding - AFA (COVID-19)	-	343,400
	\$ 3,542,658	\$ 4,891,950

4. Accounts Receivable

	2025	2024
Patient care	\$ 472,608	\$ 685,218
Province of Ontario	675,010	2,323,995
Sales taxes receivable	419,448	170,283
Allowance for doubtful accounts	-	(235,821)
	\$ 1,567,066	\$ 2,943,675

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

5. Capital Assets

	2025		2024	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 39,514	\$ -	\$ 39,514	\$ -
Land improvements	746,114	746,114	746,114	746,114
Buildings	35,418,236	22,317,699	33,624,990	21,025,353
Equipment	22,102,239	17,128,341	19,731,973	16,336,563
Construction in progress (i)	2,451,933	-	3,073,926	-
	\$60,758,036	\$40,192,154	\$ 57,216,517	\$ 38,108,030
Net book value		\$20,565,882		\$ 19,108,487

(i) Construction in progress represents the costs incurred to date with regards to the Hospital's Sprinkler system. The prior year construction in progress included costs related to the Meditech Expanse project. That Meditech Expanse project went live in June of 2024 and so these were capitalized. In 2023, the Hospital entered into a membership agreement along with twenty-two other Hospitals in Northeastern Ontario to incorporate and establish a new organization to provide Health Information System (HIS) support services to the member Hospitals. This new organization was incorporated under letters patent dated October 2021 and in the prior year started to provide HIS support services to the member Hospitals on a fee for service basis. The Hospital paid \$311,563 and \$38,589 (2024 - \$468,268 and \$302,250) in the current fiscal year for Operating and Capital respectively under the terms of this agreement.

6. Other Assets

Other assets are comprised of deferred physicians' recruitment incentives. These costs will be recognized over the terms of the physicians' contracts. Unamortized amounts may become receivable from the physician in the event of a default of their contract.

	2025	2024
Balance, beginning of year	\$ 202,917	\$ 324,167
Add: Payments under new agreements signed during the year	65,000	25,000
	267,917	349,167
Less: Amortization of deferred recruitment	(91,250)	(146,250)
Balance, end of year	\$ 176,667	\$ 202,917

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

7. Credit Facility

The Hospital has an authorized line of credit in the amount of \$1,200,000 bearing interest at the bank's prime lending rate minus 0.5% and is repayable on demand. At year end the line of credit was unused.

8. Accounts Payable - Province of Ontario

The year end balance included in Accounts payable - Province of Ontario includes provisions for funding adjustments in the amount of \$1,787,580 related to the 2022 fiscal year, \$471,045 related to the 2023 fiscal year, \$798,916 related to the 2024 fiscal year and \$1,246,388 related to the current fiscal year. Included in the 2022 fiscal year provision for funding adjustments is \$956,770 payable to the Ministry of Long-Term Care relating to the long-term care segment of the Hospital.

9. Deferred Contributions

Deferred contributions represent the unamortized and unspent balances of money received for specific purposes. The details of the continuity of these funds are as follows:

	2025	2024
Deferred contributions related to medical clinic		
Balance, beginning of year	\$ 364,491	\$ 416,562
Less: Amounts amortized to revenue	(52,071)	(52,071)
Balance, end of year	312,420	364,491
Deferred contributions related to operations		
Balance, beginning of year	641,616	193,674
Add: Contributions during the year	164,664	547,374
Add: Other recovery	(166,520)	(99,432)
Balance, end of year	639,760	641,616
Total deferred contributions	\$ 952,180	\$ 1,006,107
Amounts amortized to revenue during the year:		
Medical Clinic	\$ 52,071	\$ 52,071

West Nipissing General Hospital
Notes to Financial Statements

March 31, 2025

10. Deferred Capital Contributions

Deferred capital contributions represent the unamortized and unspent balances of grants, donations and contributions received for capital asset acquisitions. The details of the continuity of these funds are as follows:

	2025	2024
Deferred contributions related to equipment:		
Balance, beginning of year	\$ 440,352	\$ 426,999
Add: Contributions during the year	169,315	100,580
Less: Amounts amortized to revenue	(97,174)	(87,227)
Balance, end of year	512,493	440,352
Deferred contributions relating to building, building service equipment and land improvements:		
Balance, beginning of year	10,133,724	10,758,655
Add: Contributions during the year	2,601,223	163,792
Less: Amounts amortized to revenue	(778,960)	(788,723)
Balance, end of year	11,955,987	10,133,724
Total	\$12,468,480	\$ 10,574,076

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

11. Post-Employment Benefits Liability

The following tables outline the components of the Hospital's post-employment benefits liabilities and the related expenses.

	2025	2024
Accrued post-retirement benefit expense liability	\$ 1,863,500	\$ 1,792,700
	2025	2024
Current year benefit cost	\$ 78,100	\$ 74,700
Interest on liability	68,000	65,400
Amortization of net actuarial (gain) / losses	(15,300)	(15,900)
Total expense	\$ 130,800	\$ 124,200

The Hospital paid \$60,000 (2024 - \$74,200) in benefit payments during the year. Above amounts exclude pension contributions to the Hospital's pension plan, a multi-employer plan, described below.

Retirement Benefits

Healthcare of Ontario Pension Plan ("HOOPP")

HOOPP provides pension services to 478,879 members and approximately 709 employers. Substantially all of the full-time employees and some of the part-time employees are members of HOOPP. The plan is a multi-employer plan and therefore the Hospital's contributions are accounted for as if the plan were a defined contribution plan with the Hospital's contributions being expensed in the period they come due. Each year, an independent actuary determines the funding status of HOOPP by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The results of the most recent valuation as at December 31, 2024 disclosed a surplus of \$10,438 (2023 - \$10,181 million). The results of this valuation disclosed total actuarial liabilities and pension obligations of \$230,059 (2023 - \$193,575 million) in respect of benefits accrued for service with actuarial assets at that date of \$240,497 (2023 - \$203,756 million). Because HOOPP is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario member organizations and their employees. As a result, the organization does not recognize any share of the HOOPP surplus or deficit. Contributions by the Hospital to the plan during the year by the Hospital amounted to \$1,198,648 (2024 - \$1,118,569).

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

11. Post-Employment Benefits Liability (continued)

Post-Employment Benefits

The Hospital extends post-employment life insurance, health and dental benefits to certain employee groups subsequent to their retirement. The Hospital recognizes these benefits as they are earned during the employees' tenure of service. The related benefit liability was determined by an actuarial report completed with a date of May 15, 2025.

The major actuarial assumptions employed for the valuations are as follows:

a) Discount rate

The present value as at March 31, 2025 of the future benefits was determined using a discount rate of 3.6% (2024 - 4.0%).

b) Hospital and other medical

Hospital and other medical costs were assumed to increase to 7.0% per annum in 2025 (2024 - 5.0%).

Medical premium costs were assumed to increase to 7.0% per annum in 2025 (2024 - 5.0%).

c) Dental costs

Dental costs were assumed to increase to 5.0% per annum in 2025 (2024 - 4.0%).

West Nipissing General Hospital
Notes to Financial Statements

March 31, 2025

12. Invested in Capital Assets

	2025	2024
Invested in capital assets is calculated as follows:		
Capital assets, net book value	\$20,565,882	\$ 19,108,487
Less: Asset retirement obligations	230,637	216,104
Less: Amounts financed by deferred contributions	12,468,480	10,574,076
	\$ 7,866,765	\$ 8,318,307

The change in invested in capital assets is calculated as follows:

Amortization of deferred contributions - building, building service equipment and land improvements	\$ 778,960	\$ 788,723
Amortization of deferred contributions - equipment	97,174	87,227
Amortization of capital assets	(2,057,899)	(1,743,862)
Accretion expense relating to capital assets	(14,534)	(18,638)
	\$ (1,196,299)	\$ (886,550)

Net change in invested in capital assets:

Acquisition of capital assets	\$ 3,515,295	\$ 1,399,234
Less: Amounts funded by deferred contributions	2,770,538	264,372
	\$ 744,757	\$ 1,134,862

13. Hospital Foundation

The West Nipissing General Hospital Foundation ("the Foundation") was created for the purpose of promoting and participating in fund-raising programs in order to raise money for capital projects and to undertake, carry-out, encourage and assist the Hospital and others associated with it directly or indirectly in any or all phases of medical research, education and the advancement of the Hospital's objectives. Funds received from the Foundation during the year totalled \$64,711 (2024 - \$147,924). The Foundation is not controlled and therefore is not consolidated in these financial statements.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

14. Commitments and Contingencies

a. Equipment Repair Commitments

Under the terms of capital acquisitions of X-Ray, Ultrasound equipment and a CT Scanner, the Hospital is committed to making minimum payments as follows:

2026	\$ 191,833
2027	120,500
2028	120,500
2029	<u>70,292</u>
	<u>\$ 503,125</u>

b. Grants

The Hospital receives grants from the MOHLTC and the Northeastern Ontario Home and Community Care Support Services for specific services. Pursuant to the related agreement, if the Hospital does not meet specified levels of activity, the MOHLTC or Northeastern Ontario Home and Community Care Support Services are entitled to seek repayments. Should any amounts become payable, the amounts would be charged to operations in the period in which the amount of the repayment is determined to be payable.

c. Legal and Litigation Matters

In the normal course of operations the Hospital is involved in certain legal matters and litigation, the outcomes of which are not presently determinable. The loss, if any, from these contingencies will be accounted for in the periods in which the matters are resolved or become determinable. Management is of the opinion that these matters are mitigated by adequate insurance coverage.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

15. Asset Retirement Obligations

The Hospital's financial statements include an asset retirement obligation for three fuel tanks that would require removal costs at the end of their useful life. The estimated Asset Retirement Obligation cost is \$388,172 at March 31, 2025. The assessment does not indicate when the future liability would be payable. For the purpose of the calculations it was assumed that the cost is at the present value of the completion of the assessment.

The carrying amount of the liability is as follows:

	2025	2024
Balance, beginning of year	\$ 373,638	\$ 355,000
Accretion expense for the year	14,534	18,638
Balance, end of the year	<u>\$ 388,172</u>	<u>\$ 373,638</u>

16. Financial Instrument Risk Management

Credit risk

Credit risk is the risk of financial loss to the Hospital if a debtor fails to make payments of interest and principal when due. The Hospital is exposed to this risk relating to its cash and cash equivalents and accounts receivable. The Hospital holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Hospital's cash accounts are insured up to \$100,000 (2024 - \$100,000).

The Hospital's investment policy operates within the constraints of the investment guidelines issued by the MOHLTC in relation to the funding agreements described in Note 2 and puts limits on the investment portfolio including portfolio composition limits, issuer type limits, bond quality limits, aggregate issuer limits, corporate sector limits and general guidelines for geographic exposure.

The maximum exposure to investment credit risk is outlined in Note 2.

Accounts receivable are primarily due from OHIP, the LHIN and patients. Credit risk is mitigated by the financial solvency of the provincial government and the highly diversified nature of the patient population.

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

16. Financial Instrument Risk Management (continued)

Credit risk (continued)

The Hospital measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the Hospital's historical experience regarding collections. The amounts outstanding at year end were as follows:

	2025				
	Past due				
	Total	Current	1-30 days	31-60 days	61+ days
Patients	\$ 474,379	\$ -	\$ 227,014	\$ 64,995	\$ 182,370
HST receivable	419,448	-	419,448	-	-
Province of Ontario	673,238	-	673,238	-	-
Gross receivables	1,567,065	-	1,319,700	64,995	182,370
Less: impairment allowances	1	-	1	-	-
Net receivables	\$ 1,567,066	\$ -	\$ 1,319,701	\$ 64,995	\$ 182,370
	2024				
	Past due				
	Total	Current	1-30 days	31-60 days	61+ days
Patients	\$ 685,219	\$ -	\$ 276,075	\$ 74,941	\$ 334,203
HST receivable	170,283	-	170,283	-	-
Province of Ontario	2,323,994	-	2,323,994	-	-
Gross receivables	3,179,496	-	2,770,352	74,941	334,203
Less: impairment allowances	(235,821)	-	-	-	(235,821)
Net receivables	\$ 2,943,675	\$ -	\$ 2,770,352	\$ 74,941	\$ 98,382

West Nipissing General Hospital Notes to Financial Statements

March 31, 2025

16. Financial Instrument Risk Management (continued)

Credit risk (continued)

The amounts aged greater than 90 days owing from patients that have not had a corresponding impairment allowance setup against them are considered collectible based on the Hospital's past experience. Management has reviewed the individual balances and based on the credit quality of the debtors and their past history of payment.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Hospital is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Hospital is exposed to this risk through its interest bearing investments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

West Nipissing General Hospital
Notes to Financial Statements

March 31, 2025

16. Financial Instrument Risk Management (continued)

Liquidity risk

Liquidity risk is the risk that the Hospital will not be able to meet all cash outflow obligations as they come due. The Hospital mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining investments that may be converted to cash in the near term if unexpected cash outflows arise. The follow table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities):

	2025			
	Within 6 months	6 months to 1 year	1-5 years	>5 years
Accounts payable	\$ 9,109,784	\$ -	\$ -	\$ -
	2024			
	Within 6 months	6 months to 1 year	1-5 years	>5 years
Accounts payable	\$ 8,925,638	\$ -	\$ -	\$ -

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

West Nipissing General Hospital
Schedule of Operations - Hospital Segment
(Unaudited)

For the year ended March 31	2025	2024
Revenues		
Provincial funding	\$30,168,548	\$ 24,067,984
Patient recoveries and other funding sources	3,060,576	6,034,884
Investment income	168,703	108,956
Amortization of deferred contributions	52,071	52,071
Amortization of deferred capital contributions	83,359	72,905
	<u>33,533,257</u>	<u>30,336,800</u>
Expenses		
Salaries and wages	13,072,621	11,784,947
Medical staff remuneration	4,809,066	4,572,555
Employee benefits	4,366,530	3,981,871
Drugs and medical gases	2,423,261	1,907,841
Other supplies and expenses	1,846,556	1,834,620
Contracted services	1,280,422	1,214,662
Agency staffing costs	1,061,127	2,122,164
Equipment maintenance expense	1,015,959	815,354
Facility operations	709,964	788,501
Building and grounds	534,364	555,935
Food and dietary supplies	513,163	421,825
Diagnostic and therapeutic supplies	460,455	362,703
Medical and surgical supplies	387,614	392,570
Bad debts	95,469	365,833
Post-employment benefits	70,800	149,572
Amortization - equipment	902,545	761,564
	<u>33,549,916</u>	<u>32,032,517</u>
Deficiency of revenues over expenses relating to operations	(16,659)	(1,695,717)
Amortization of deferred contributions - building, building service equipment and land improvements	778,960	788,723
Amortization - building, building service equipment and land improvements	<u>(1,099,715)</u>	<u>(941,523)</u>
Deficiency of revenues over expenses for the year	\$ (337,414)	\$ (1,848,517)

West Nipissing General Hospital
 Schedule of Operations - Community Mental Health Segment
 (Unaudited)

For the year ended March 31	2025	2024
Revenues		
Provincial funding	\$ 967,958	\$ 1,315,915
Other funding sources	42,439	85,266
	<u>1,010,397</u>	<u>1,401,181</u>
Expenses		
Salaries and wages	509,520	1,004,638
Employee benefits	354,117	309,578
Other supplies and expenses	52,105	68,411
Equipment	672	19,346
Facility operations	150	322
Medical and surgical supplies	145	318
Building and grounds	-	6,041
Amortization - building	2,469	2,092
	<u>919,178</u>	<u>1,410,746</u>
Excess (deficiency) of revenues over expenses for the year	\$ 91,219	\$ (9,565)

West Nipissing General Hospital
 Schedule of Operations - Long-Term Care Segment
 (Unaudited)

For the year ended March 31	2025	2024
Revenues		
Provincial funding	\$ 3,685,043	\$ 3,927,129
Patient recoveries and other funding sources	756,183	731,523
Amortization of deferred capital contributions	13,815	14,322
	<u>4,455,041</u>	<u>4,672,974</u>
Expenses		
Salaries and wages	2,392,290	2,104,581
Employee benefits	892,812	744,599
Other supplies and expenses	869,916	1,596,573
Food and dietary supplies	182,157	3,064
Agency staffing costs	84,884	50,466
Medical staff remuneration	46,064	62,491
Facility operations	40,789	35,895
Equipment	28,786	47,504
Medical and surgical supplies	17,802	20,321
Contracted services	15,054	132,476
Drugs and medical gases	7,785	7,384
Building and grounds	-	204
Amortization - equipment	53,170	38,683
	<u>4,631,509</u>	<u>4,844,241</u>
Deficiency of revenues over expenses for the year	\$ (176,468)	\$ (171,267)